



# Hewlett-Packard

***Separation Will Create Two New Industry-Leading Public Companies***

Investor Presentation

October 6, 2014

# Safe harbor

This presentation contains forward-looking statements that involve risks, uncertainties and assumptions. If the risks or uncertainties ever materialize or the assumptions prove incorrect, the results of HP may differ materially from those expressed or implied by such forward-looking statements and assumptions. All statements other than statements of historical fact are statements that could be deemed forward-looking statements, including but not limited to any statements of the plans, strategies and objectives of HP for future operations, including the separation transaction; the future performance of Hewlett-Packard Enterprise and HP Inc. if the separation is completed; the execution of restructuring plans and any resulting cost savings or revenue or profitability improvements; any projections of revenue, margins, expenses, HP's effective tax rate, net earnings, net earnings per share, cash flows, benefit plan funding, share repurchases, currency exchange rates or other financial items; any projections of the amount, timing or impact of cost savings or restructuring charges; any statements concerning the expected development, performance, market share or competitive performance relating to products or services; any statements regarding current or future macroeconomic trends or events and the impact of those trends and events on HP and its financial performance; any statements regarding pending investigations, claims or disputes; any statements of expectation or belief; and any statements of assumptions underlying any of the foregoing. Risks, uncertainties and assumptions include the need to address the many challenges facing HP's businesses; the competitive pressures faced by HP's businesses; risks associated with executing HP's strategy, including the planned separation transaction; the impact of macroeconomic and geopolitical trends and events; the need to manage third-party suppliers and the distribution of HP's products and services effectively; the protection of HP's intellectual property assets, including intellectual property licensed from third parties; risks associated with HP's international operations; the development and transition of new products and services and the enhancement of existing products and services to meet customer needs and respond to emerging technological trends; the execution and performance of contracts by HP and its suppliers, customers and partners; the hiring and retention of key employees; integration and other risks associated with business combination and investment transactions; the execution, timing and results of the separation transaction or restructuring plans, including estimates and assumptions related to the cost including any possible disruption of HP's business and the anticipated benefits of implementing the separation transaction and restructuring plans; the resolution of pending investigations, claims and disputes; and other risks that are described in HP's Annual Report on Form 10-K for the fiscal year ended October 31, 2013, and HP's other filings with the Securities and Exchange Commission, including HP's Quarterly Report on Form 10-Q for the fiscal quarter ended July 31, 2014. As in prior periods, the financial information set forth in this presentation, including tax-related items, reflects estimates based on information available at this time. While HP believes these estimates to be reasonable, these amounts could differ materially from actual reported amounts in HP's Annual Report on Form 10-K for the fiscal year ended October 31, 2014. HP assumes no obligation and does not intend to update these forward-looking statements.



# Use of non-GAAP financial information

To supplement HP's historical and forecasted financial results presented on a GAAP basis, HP provides revenue on a constant currency basis, HP's non-GAAP tax rate, non-GAAP diluted net earnings per share and free cash flow. Definitions of these non-GAAP financial measures and reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measures are included elsewhere in this presentation and available in the supplemental information provided at [www.hp.com/investor/2014OctAnnouncement/](http://www.hp.com/investor/2014OctAnnouncement/).

HP's management uses revenue on a constant currency basis, HP's non-GAAP tax rate and non-GAAP diluted net earnings per share to evaluate and forecast HP's performance before gains, losses or other charges that are considered by HP's management to be outside of HP's core business segment operating results. Free cash flow is a liquidity measure that provides useful information to management about the amount of cash available for investment in HP's businesses, funding strategic acquisitions, repurchasing stock and other purposes.

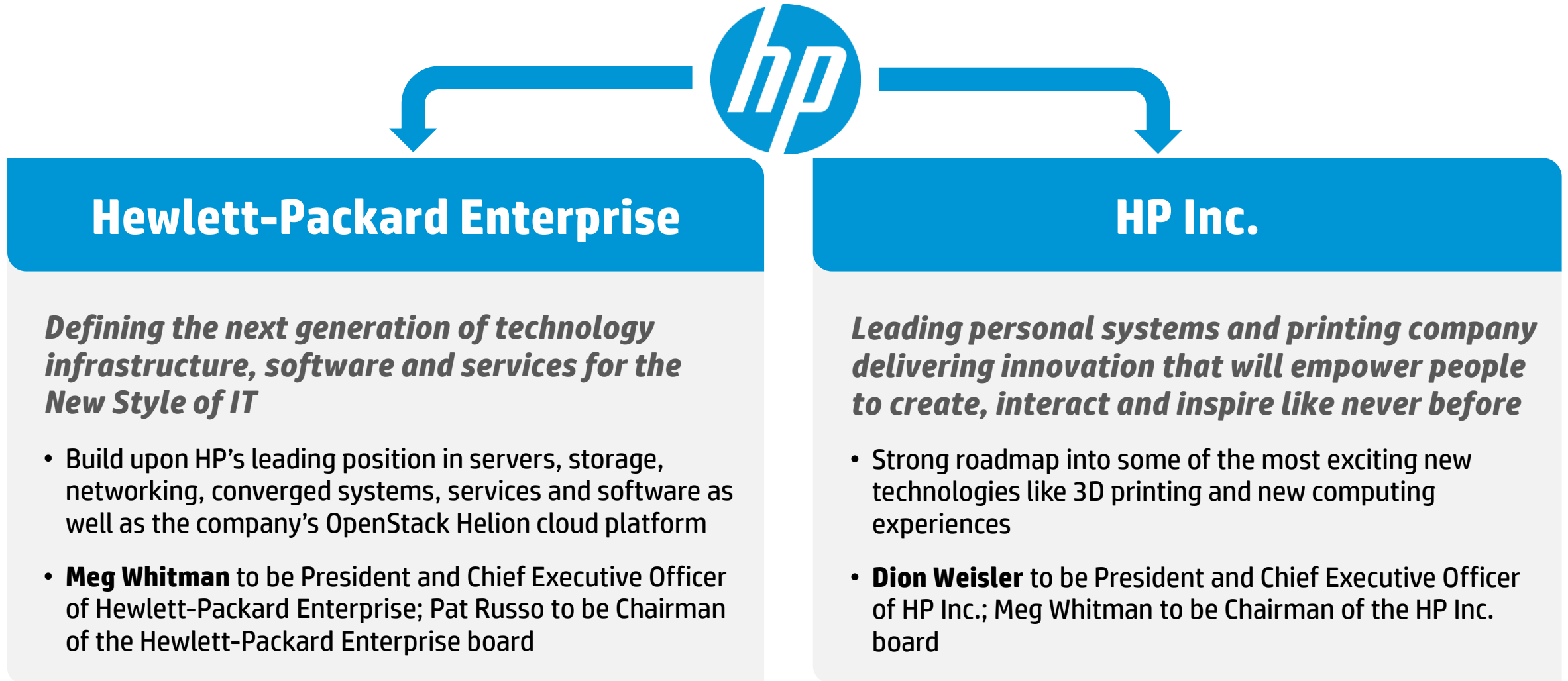
These non-GAAP financial measures may have limitations as analytical tools, and these measures should not be considered in isolation or as a substitute for analysis of HP's results as reported under GAAP. Items such as amortization of purchased intangible assets, though not directly affecting HP's cash position, represent the loss in value of intangible assets over time. The expense associated with this loss in value is not included in non-GAAP diluted net earnings per share and HP's non-GAAP tax rate and therefore does not reflect the full economic effect of the loss in value of those intangible assets. In addition, items such as restructuring charges that are excluded from non-GAAP diluted net earnings per share and HP's non-GAAP tax rate can have a material impact on cash flows and earnings per share. Free cash flow does not represent the total increase or decrease in the cash balance for the period. The non-GAAP financial information that we provide also may differ from the non-GAAP information provided by other companies.

We compensate for the limitations on our use of these non-GAAP financial measures by relying primarily on our GAAP financial statements and using non-GAAP financial measures only supplementally. We also provide robust and detailed reconciliations of each non-GAAP financial measure to the most directly comparable GAAP measure, and we encourage investors to review carefully those reconciliations.

We believe that providing these non-GAAP financial measures in addition to the related GAAP measures provides investors with greater transparency to the information used by HP's management in its financial and operational decision-making and allows investors to see HP's results "through the eyes" of management. We further believe that providing this information better enables investors to understand HP's operating performance and to evaluate the efficacy of the methodology and information used by management to evaluate and measure such performance.



# HP to separate into two new industry-leading public companies



# Compelling rationale for separation

This move will accelerate the turnaround

## Strategic

- Sharper, stronger, more focused companies
- Better able to compete against a distinct set of competitors
- Faster to respond to changing customer requirements and market dynamics

## Operational

- Improves alignment between rewards and results
- Simplifies organizational structures to make decisions faster

## Financial

- Optimize the financial profiles of each company to enable distinct investment and growth opportunities
- Enhance capital allocation efficiency and investor clarity on future cash flow use
- The separation provides two different and compelling investment opportunities

# Now is the right time

After three years of work, we are now in a position of strength

## Confidence

- Improved credibility with customers, investors, and employees
- Enhanced channel relationships with industry leading programs and tools
- Inspired workforce and management teams

## Position of Strength

- Rebuilt financial foundation – stronger balance sheet, predictable performance
- Right leadership team
- Very strong innovation pipeline

## Speed of Market Transitions

- Accelerating technology transitions require agility to respond to evolving market conditions and customer demands
- Increasingly competitive markets necessitate concentrated and distinctive responses for each of the new companies

# Two new independent publicly traded companies

	Hewlett-Packard Enterprise	HP Inc.												
Revenue Mix <sup>(1)</sup>	<table border="1"> <tr> <td>Enterprise Group</td> <td>48%</td> </tr> <tr> <td>Enterprise Services</td> <td>39%</td> </tr> <tr> <td>Software</td> <td>7%</td> </tr> <tr> <td>Financial Services</td> <td>6%</td> </tr> </table>	Enterprise Group	48%	Enterprise Services	39%	Software	7%	Financial Services	6%	<table border="1"> <tr> <td>Personal Systems</td> <td>59%</td> </tr> <tr> <td>Printing</td> <td>41%</td> </tr> </table>	Personal Systems	59%	Printing	41%
Enterprise Group	48%													
Enterprise Services	39%													
Software	7%													
Financial Services	6%													
Personal Systems	59%													
Printing	41%													
Financial Metrics <sup>(1)</sup>	<ul style="list-style-type: none"> <li>Revenue: \$58.4B</li> <li>Operating Profit: \$6.0B</li> <li>Operating Margin: 10.2%</li> </ul>	<ul style="list-style-type: none"> <li>Revenue: \$57.2B</li> <li>Operating Profit: \$5.4B</li> <li>Operating Margin: 9.4%</li> </ul>												
Key Markets	<ul style="list-style-type: none"> <li>Servers</li> <li>Storage</li> <li>Networking</li> <li>Services</li> <li>Software</li> <li>Cloud</li> <li>Converged Systems</li> </ul>	<ul style="list-style-type: none"> <li>Notebooks</li> <li>Desktops</li> <li>Mobility</li> <li>Graphics</li> <li>Ink Printing</li> <li>Laser Printing</li> <li>Managed Print Services</li> </ul>												
Leadership	<ul style="list-style-type: none"> <li><b>Meg Whitman</b>, Chief Executive Officer</li> </ul>	<ul style="list-style-type: none"> <li><b>Dion Weisler</b>, Chief Executive Officer</li> </ul>												

1. Based on reported HP segment revenue and segment operating profit for the last twelve months from Q4 fiscal 2013 to Q3 fiscal 2014, totals do not include Corporate Investments segment or intercompany eliminations



# Hewlett-Packard Enterprise strategy

Enabling business outcomes for enterprise customers with secure, market-leading infrastructure, software and services that help run traditional IT better and seamlessly move to the New Style of IT

**Infrastructure**  
that is the foundation  
for the New Style of IT



**Services**  
that manage and  
transform traditional  
to the new



**Software**  
that provides insights



**The Cloud**  
that delivers the New  
Style of IT for the  
enterprise



We are the only company that can deliver across these four essential elements at scale.



# HP Inc. strategy

Empowering people to create, interact and inspire like never before

## Personal Systems

Engineering multi-OS devices and immersive computing experiences for business and consumer



## Printing

Engineering Ink and laser-based solutions that provide a faster, more affordable way to print & manage documents.



# Capital structure and allocation principles

## Guiding Principles

- Capital structures optimized to reflect different growth opportunities and cash flow profiles of each company
- Investment grade credit ratings for both companies
- Capital allocation strategy will remain returns-based for both companies

## Hewlett-Packard Enterprise

- Increased organic investments combined with targeted M&A that complements the existing portfolio
- Distributions to shareholders weighted towards share repurchases to enable capital flexibility given investment needs

## HP Inc.

- Consistent and regular return of capital to shareholders via dividends and share repurchases
- Key investments will be largely organic to maintain durability of cash flows and to drive growth in new technologies

# Separation transaction details

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## Transaction Structure

- Expected tax-free distribution to shareholders for federal income tax purposes
  - Stock distribution ratio to be determined at a later date
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## Timing

- Transaction is targeted to be complete by the end of fiscal year 2015 subject to market, regulatory and certain other conditions
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## Financial Implications

- Expect to incur one-time GAAP-only charges related to the transaction during the periods preceding the closing
  - Transaction does not impact fiscal year 2014 non-GAAP outlook
  - Both companies are expected to be well capitalized with investment-grade credit ratings and have disciplined, returns-based approaches to capital allocation
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## Principal Closing Conditions

- Final approval of HP Board of Directors of detailed separation agreements
  - Receipt of favorable opinion and/or rulings with respect to the tax-free nature of the transaction for federal income tax purposes
  - Effectiveness of a Form 10 filing with the Securities and Exchange Commission
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# Transaction summary

The turnaround progress has significantly strengthened our core businesses making this the optimal time for separation

Creates **two powerful industry-leading, Fortune 50 companies** with strong financials and technology roadmaps

Enables **enhanced focus** on **distinct opportunities** for long-term growth and profitability

Partners and customers will have **simpler and more nimble organizations** with which to conduct business

Provides two **distinct investment opportunities** with **clarity on capital allocation** priorities

Better positions the two new companies to **generate long-term shareholder value** and **accelerate** performance

# FY14 and FY15 outlook



# Outlook summary

- As a result of this separation announcement, we will postpone our upcoming Security Analyst Meeting, currently scheduled for October 8, 2014
- The separation transaction is expected to close by the end of fiscal year 2015 subject to certain conditions
- Clear plans are in place to manage the separation and mitigate any potential business disruption
- The following outlook does not include one-time GAAP-only charges for the costs associated with the separation transaction
- We reiterate our fiscal 2014 non-GAAP<sup>(1)</sup> diluted net earnings per share outlook of **\$3.70** to **\$3.74** and update our GAAP diluted net earnings per share outlook of **\$2.60** to **\$2.64**
- We expect our full year fiscal 2015 non-GAAP<sup>(2)</sup> diluted net earnings per share outlook to be in the range of **\$3.83** to **\$4.03**
- We expect our full year fiscal 2015 GAAP diluted net earnings per share outlook to be in the range of **\$3.23** to **\$3.43**

1. Full year fiscal 2014 non-GAAP diluted net EPS estimates exclude after-tax costs of approximately \$1.10 per share, related primarily to restructuring charges and amortization of intangible assets

2. Full year fiscal 2015 non-GAAP diluted net EPS estimates exclude after-tax costs of approximately \$0.60 per share, related primarily to amortization of intangible assets and restructuring charges



# Restructuring update



## Restructuring plan continues

- As of Q3'14, approximately 36,000 employees had left the company as part of the program



## Total plan expected to be higher than previously communicated

- Estimated employee reductions were communicated during the Q2'14 earnings announcement at 45,000 to 50,000 with charge, savings and cash payment guidance provided at the low end of the range
- Incremental opportunities for reductions have been identified and we now anticipate a total of 55,000 reductions, independent of the separation transaction
- Charges, savings and cash payments will increase versus previous guidance



- Net incremental savings from increasing the headcount reductions to 55,000 are planned to be used in FY15 to fund investment opportunities in R&D and sales

# FY14 outlook

## Full year FY14 net EPS guidance

<b>GAAP diluted net EPS</b>	<b>\$2.60 – \$2.64</b>
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<b>Non-GAAP diluted net EPS<sup>(1)</sup></b>	<b>\$3.70 – \$3.74</b>
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1. Full year fiscal 2014 non-GAAP diluted net EPS estimates exclude after-tax costs of approximately \$1.10 per share, related primarily to restructuring charges and amortization of intangible assets





# FY15 outlook and assumptions

## Key assumptions

## FY15

Revenue growth	Approx. flat Y/Y in constant currency
Currency impact	Approx. 2% headwind to revenue
Operating margin	Y/Y increase
Eliminations	Approx. in-line with FY14
Restructuring charge	\$0.6B (excluded from non-GAAP results)
Restructuring benefit	Approx. \$5.3B (+\$1.8B incremental Y/Y)

## Outlook

## FY15

Non-GAAP EPS <sup>(1)</sup>	\$3.83 - \$4.03
GAAP EPS	\$3.23 - \$3.43

## Non-operational assumptions

OI&E	Approx. \$0.6B
Non-GAAP Tax rate	22-23%
Share count	Moderate decline

## Enterprise Services assumptions

Revenue growth	-3% to -5% Y/Y
Operating margin	4.0% to 6.0%

1. Full year fiscal 2015 non-GAAP diluted net EPS estimates exclude after-tax costs of approximately \$0.60 per share, related primarily to amortization of intangible assets and restructuring charges



# FY15 cash flow model

## Cash flow

## FY15

Operating cash flow

\$10B to \$10.5B

Net capital expenditures

Approx. \$3.5B

Free cash flow<sup>(1)</sup>

\$6.5B to \$7B

## Select operating cash flow details

Cash conversion cycle

Approx. 10 - 12 days

Restructuring cash impact

Approx. \$1.0B

## Capital allocation

Expect to return at least 50% of FY15 free cash flow to shareholders in addition to addressing the shortfall of not returning the intended 50% of free cash flow in FY14

1. Free cash flow = cash flow from operations less net capital expenditures; net capital expenditures = investments in property, plant and equipment less proceeds from the sale of property, plant and equipment

